

MANAGEMENT SYSTEM CERTIFICATE

Certificate No.: 11514-2006-AQ-HOU-IATF

Valid until:
18 August, 2015 – 17 August, 2018

IATF Certificate No.: 0216915

This is to certify that the management system of

NSK Steering Systems Co., Ltd. Soja Plant Soja Site

1-8-1 Sojamachi, Maebashi-City, Gunma-Pref. 371-8528, Japan
and, if applicable, the remote support locations as mentioned in the Appendix
accompanying this Certificate

has been found to conform to quality management system standard:
ISO/TS 16949:2009

This certificate is valid for the following Scope:

DESIGN AND MANUFACTURE OF STEERING SYSTEMS

Place and date:

Katy, TX. 20 August 2015



For the issuing office:
**DNV GL - Business Assurance
Kobe, Japan**

[Insert Signature]

Robert Kozak
Management Representative

Certificate No.: 11514-2006-AQ-HOU-IATF
 IATF Certificate No.: 0216915
 Place and date: Katy, TX. 20 August 2015

Appendix to Certificate

NSK Steering Systems Co., Ltd. Soja Plant Soja Site

Remote Support Locations included in the certification are as follows:

Name	Address	RSL Activities	Certification Body
NSK Ltd. Steering Technology Center	78 Toribamachi, Maebashi-City, Gunma-Pref. 371-8527, Japan	Design	DNV GL
NSK LTD. Automotive Business Division HQ (Automotive Components Division HQ, Automotive Bearings Division HQ)	1-6-3 Osaki, Shinagawa-Ku, Tokyo 141-8560, Japan	Human Resources, Marketing, Policy Making, Quality System Management, Strategic Planning	DNV GL
NSK LTD. Procurement Division HQ	1-6-3 Osaki, Shinagawa-Ku, Tokyo 141-8560, Japan	Purchasing	DNV GL
NSK Logistics Co., Ltd. Shipping Section	1-6-3 Osaki, Shinagawa-Ku, Tokyo 141-8560, Japan	Logistics	DNV GL
NSK LTD. IT & Business Coordination Logistics Division HQ	1-6-3 Osaki, Shinagawa-Ku, Tokyo 141-8560, Japan	Customer Service	DNV GL
NSK Ltd. Quality Assurance Division HQ	1-5-50 Kugenuma Shinmei, Fujisawa-City, Kanagawa-Pref. 251-8501, Japan	Quality System Management	DNV GL
NSK Logistics Co., Ltd. Akagi Gr.	1240-1 Iidoimachi, Maebashi-City, Gunma-Pref. 379-2111, Japan	Logistics, Warehousing	DNV GL



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 Place and date: Katy, TX. 20 August 2015

Appendix to Certificate

NSK Steering Systems Co., Ltd.

Soja Plant Soja Site

Remote Support Locations included in the certification are as follows:

Name	Address	RSL Activities	Certification Body
Automotive Components Division HQ Global Quality Management Dept.	1-8-1 Sojamachi, Maebashi-City, Gunma-Pref. 371-8528, Japan	Quality System Management, Supplier Management	DNV GL
NSK Ltd. Steering Design Quality Control Department Organization	78 Toribamachi, Maebashi-City, Gunma-Pref. 371-8527, Japan	Laboratory	DNV GL
NSK Ltd. Automotive Components Division HQ Global Purchasing Management Office	1-8-1 Sojamachi, Maebashi-City, Gunma-Pref. 371-8528, Japan	Purchasing	DNV GL
NSK Logistics Co., Ltd. Kanto Logistic Center	2-1-17 Koyato, Samukawamachi, Koza-Gun, Kanagawa-Pref. 253-0103, Japan	Logistics, Warehousing	DNV GL
NSK Logistics Co., Ltd. Kita-Kanto Logistic Center	1-1555 Onuma, Hanyu-City, Saitama-Pref. 348-0016, Japan	Logistics, Warehousing	DNV GL
NSK Logistics Co., Ltd. Chubu Logistic Center	88-4 Nishisenzoku, Nagasawa-cho, Toyokawa-City, Aichi-Pref. 441-0203, Japan	Logistics, Warehousing	DNV GL
NSK Logistics Co., Ltd. Kansai Logistic Center	13-21 Setaoe-cho, Otsu-City, Shiga-Pref. 520-2123, Japan	Logistics, Warehousing	DNV GL



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 Place and date: Katy, TX. 20 August 2015

Appendix to Certificate

NSK Steering Systems Co., Ltd. Soja Plant Soja Site

Remote Support Locations included in the certification are as follows:

Name	Address	RSL Activities	Certification Body
NSK LTD. Eastern Japan Automotive Department 1	2-6-10 Naka-cho, Atsugi-City, Kanagawa-Pref. 243-0018, Japan	Customer Service, Sales	DNV GL
NSK LTD. Eastern Japan Automotive Department 2	1-6-3 Osaki, Shinagawa-ku, Tokyo 141-8560, Japan	Customer Service, Sales	DNV GL
NSK LTD. Eastern Japan Automotive Department 3	2-2-1 Higashishukugo, Utsunomiya-City, Tochigi-Pref. 321-0953, Japan	Customer Service, Sales	DNV GL
NSK LTD. Eastern Japan Automotive Department 4	16-11 Sakae-cho, Takasaki- City, Gunma-Pref. 370-0841, Japan	Customer Service, Sales	DNV GL



MANAGEMENT SYSTEM CERTIFICATE

Certificate No.: 11514CC1-2006-AQ-HOU-IATF

Valid until:
18 August, 2015 - 17 August, 2018

IATF Certificate No.: 0216916

This is to certify that the management system of

NSK Steering Systems Co., Ltd. Soja Plant Akagi Site

1240-1 Iidoimachi, Maebashi-City, Gunma-Pref. 379-2111, Japan
and, if applicable, the remote support locations as mentioned in the Appendix
accompanying this Certificate

has been found to conform to quality management system standard:

ISO/TS 16949:2009

This certificate is valid for the following Scope:

DESIGN AND MANUFACTURE OF STEERING SYSTEMS

Place and date:

Katy, TX. 19 August 2015



For the issuing office:
**DNV GL - Business Assurance
Kobe, Japan**

A handwritten signature in black ink that reads 'Robert Kozak'.

Robert Kozak
Management Representative

Lack of fulfilment of conditions as set out in the Certification Agreement may render this Certificate invalid.

ACCREDITED UNIT: DNV GL - Business Assurance, 1400 Ravello Drive, Katy, TX 77449. Tel.: 281-396-1000. www.dnvgcert.com

Certificate No.: 11514CC1-2006-AQ-HOU-IATF
 IATF Certificate No.: 0216916
 Place and date: Katy, TX. 19 August 2015

Appendix to Certificate

NSK Steering Systems Co., Ltd. Soja Plant Akagi Site

Remote Support Locations included in the certification are as follows:

Name	Address	RSL Activities	Certification Body
Soja Plant Soja Site	1-8-1 Sojamachi, Maebashi-City, Gunma-Pref. 371-8528, Japan	Calibration, Human Resources, Purchasing, Training	DNV GL
NSK Ltd. Steering Technology Center	78 Toribamachi, Maebashi-City, Gunma-Pref. 371-8527, Japan	Design	DNV GL
NSK LTD. Automotive Business Division HQ (Automotive Components Division HQ, Automotive Bearings Division HQ)	1-6-3 Osaki, Shinagawa-Ku, Tokyo 141-8560, Japan	Human Resources, Marketing, Policy Making, Quality System Management, Strategic Planning	DNV GL
NSK LTD. Procurement Division HQ	1-6-3 Osaki, Shinagawa-Ku, Tokyo 141-8560, Japan	Purchasing	DNV GL
NSK Logistics Co., Ltd. Shipping Section	1-6-3 Osaki, Shinagawa-Ku, Tokyo 141-8560, Japan	Logistics	DNV GL
NSK LTD. IT & Business Coordination Logistics Division HQ	1-6-3 Osaki, Shinagawa-Ku, Tokyo 141-8560, Japan	Customer Service	DNV GL
NSK Ltd. Quality Assurance Division HQ	1-5-50 Kugenuma Shinmei, Fujisawa-City, Kanagawa-Pref. 251-8501, Japan	Quality System Management	DNV GL



Certificate No.: 11514CC1-2006-AQ-HOU-IATF
 IATF Certificate No.: 0216916
 Place and date: Katy, TX. 19 August 2015

Appendix to Certificate

NSK Steering Systems Co., Ltd. Soja Plant Akagi Site

Remote Support Locations included in the certification are as follows:

Name	Address	RSL Activities	Certification Body
NSK Logistics Co., Ltd. Akagi Gr.	1240-1 Iidoimachi, Maebashi-City, Gunma-Pref. 379-2111, Japan	Logistics, Warehousing	DNV GL
Automotive Components Division HQ Global Quality Management Dept.	1-8-1 Sojamachi, Maebashi-City, Gunma-Pref. 371-8528, Japan	Quality System Management, Supplier Management	DNV GL
NSK Ltd. Steering Design Quality Control Department Organization	78 Toribamachi, Maebashi-City, Gunma-Pref. 371-8527, Japan	Laboratory	DNV GL
NSK Ltd. Automotive Components Division HQ Global Purchasing Management Office	1-8-1 Sojamachi, Maebashi-City, Gunma-Pref. 371-8528, Japan	Purchasing	DNV GL
NSK Logistics Co., Ltd. Kanto Logistic Center	2-1-17 Koyato, Samukawamachi, Koza-Gun, Kanagawa-Pref. 253-0103, Japan	Logistics, Warehousing	DNV GL
NSK Logistics Co., Ltd. Kita-Kanto Logistic Center	1-1555 Onuma, Hanyu-City, Saitama-Pref. 348-0016, Japan	Logistics, Warehousing	DNV GL
NSK Logistics Co., Ltd. Chubu Logistic Center	88-4 Nishisenzoku, Nagasawa-cho, Toyokawa-City, Aichi-Pref. 441-0203, Japan	Logistics, Warehousing	DNV GL



Certificate No.: 11514CC1-2006-AQ-HOU-IATF
 IATF Certificate No.: 0216916
 Place and date: Katy, TX. 19 August 2015

Appendix to Certificate

NSK Steering Systems Co., Ltd. Soja Plant Akagi Site

Remote Support Locations included in the certification are as follows:

Name	Address	RSL Activities	Certification Body
NSK Logistics Co., Ltd. Kansai Logistic Center	13-21 Setaoe-cho, Otsu-City, Shiga-Pref. 520-2123, Japan	Logistics, Warehousing	DNV GL
NSK LTD. Eastern Japan Automotive Department 1	2-6-10 Naka-cho, Atsugi-City, Kanagawa-Pref. 243-0018, Japan	Customer Service, Sales	DNV GL
NSK LTD. Eastern Japan Automotive Department 2	1-6-3 Osaki, Shinagawa-ku, Tokyo 141-8560, Japan	Customer Service, Sales	DNV GL
NSK LTD. Eastern Japan Automotive Department 3	2-2-1 Higashishukugo, Utsunomiya-City, Tochigi-Pref. 321-0953, Japan	Customer Service, Sales	DNV GL
NSK LTD. Eastern Japan Automotive Department 4	16-11 Sakae-cho, Takasaki- City, Gunma-Pref. 370-0841, Japan	Customer Service, Sales	DNV GL



MANAGEMENT SYSTEM CERTIFICATE

Certificate No.: 164941-2014-AQ-JPN-IATF

Valid until:
18 August, 2015 – 17 August, 2018

IATF Certificate No.: 0216917

This is to certify that the management system of

NSK Steering Systems Co., Ltd. Soja Plant Toriba Site

78 Toribamachi, Maebashi-City, Gunma Pref. 371-8527, Japan
and, if applicable, the remote support locations as mentioned in the Appendix
accompanying this Certificate

has been found to conform to quality management system standard:
ISO/TS 16949:2009

This certificate is valid for the following Scope:

DESIGN AND MANUFACTURE OF STEERING SYSTEMS

Place and date:

Katy, TX. 19 August 2015



For the issuing office:
DNV GL - Business Assurance
Kobe, Japan

A handwritten signature in black ink, appearing to read 'Robert Kozak', is written over a horizontal line.

Robert Kozak
Management Representative

Certificate No.: 164941-2014-AQ-JPN-IATF
 IATF Certificate No.: 0216917
 Place and date: Katy, TX. 19 August 2015

Appendix to Certificate

NSK Steering Systems Co., Ltd. Soja Plant Toriba Site

Remote Support Locations included in the certification are as follows:

Name	Address	RSL Activities	Certification Body
Soja Plant Soja Site	1-8-1 Sojamachi, Maebashi-City, Gunma-Pref. 371-8528, Japan	Calibration, Human Resources, Purchasing, Training	DNV GL
Soja Plant Akagi Site	1240-1 Iidoimachi, Maebashi-City, Gunma-Pref. 379-2111, Japan	Engineering, Logistics, Policy Making, Purchasing, Quality System Management	DNV GL
NSK Ltd. Steering Technology Center	78 Toribamachi, Maebashi-City, Gunma-Pref. 371-8527, Japan	Design	DNV GL
NSK LTD. Automotive Business Division HQ (Automotive Components Division HQ, Automotive Bearings Division HQ)	1-6-3 Osaki, Shinagawa-Ku, Tokyo 141-8560, Japan	Human Resources, Marketing, Policy Making, Quality System Management, Strategic Planning	DNV GL
NSK LTD. Procurement Division HQ	1-6-3 Osaki, Shinagawa-Ku, Tokyo 141-8560, Japan	Purchasing	DNV GL
NSK Ltd. Quality Assurance Division HQ	1-5-50 Kugenuma Shinmei, Fujisawa-City, Kanagawa-Pref. 251-8501, Japan	Quality System Management	DNV GL



Certificate No.: 164941-2014-AQ-JPN-IATF
 IATF Certificate No.: 0216917
 Place and date: Katy, TX. 19 August 2015

Appendix to Certificate

NSK Steering Systems Co., Ltd. Soja Plant Toriba Site

Remote Support Locations included in the certification are as follows:

Name	Address	RSL Activities	Certification Body
NSK Ltd. Steering Design Quality Control Department Organization	78 Toribamachi, Maebashi-City, Gunma-Pref. 371-8527, Japan	Laboratory	DNV GL
Automotive Components Division HQ Global Quality Management Dept.	1-8-1 Sojamachi, Maebashi- City, Gunma-Pref. 371-8528, Japan	Quality System Management	DNV GL

